From:?? Gardial, Sarah
Sent:?? Wednesday, September 23, 2015 11:20 AM
To:?? UI Public Records
Subject:?? FW: FYI

Sarah Fisher Gardial, Dean
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"It is a waste of important potential if (institutions) do not make use of the special freedoms they have been given...to facilitate change rather than automatically endorsing the status quo...to act and not merely react; to initiate, even to gamble and dare." Waldemar A. Nielson

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From: Gardial, Sarah
Sent: Thursday, July 09, 2015 1:46 PM
To: 'Robillard, Jean E'
Subject: RE: FYI

My pleasure.

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From: Robillard, Jean E
Sent: Thursday, July 09, 2015 1:17 PM
To: Bohannan, Christina; Gardial, Sarah
Cc: Bruce Rastetter; christina-bohannan@uiowa.edu
Subject: RE: FYI

Thank you both for participating yesterday.

Regards

Jean

From: Bohannan, Christina
Sent: Thursday, July 09, 2015 11:44 AM
To: Gardial, Sarah
Cc: Robillard, Jean E; Bruce Rastetter; christina-bohannan@uiowa.edu
Subject: Re: FYI

Thanks, Sarah.

Bruce Harreld and I have exchanged very nice emails as well. He and I had a short hallway discussion about our failed patent law system, so I have offered to send him my book on the issue. I have also told him I would love to have some follow-up discussions with him on a variety of issues.

Christina Bohannan
Professor of Law
Lauridsen Family Fellow in Law
President, UI Faculty Senate

On Jul 9, 2015, at 11:17 AM, Gardial, Sarah <sarah-gardial@uiowa.edu> wrote:

See emails below

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Thanks for the note, Bruce. It was a pleasure to meet you, and I enjoyed your presentation to the hospital. I couldn't agree more with your assessment of both their situation and the more general perils of success. Lots of good stuff to think about there.

As we build relationships with the UIHC (both programmatic and research), the idea of writing cases is one I had not considered. Thanks for putting that on my radar. It could certainly be a win-win for both our organizations.

Finally, I appreciated your thoughts yesterday on how to move innovation forward within academic institutions. Without question, we are at a time that demands fresh ideas and creative solutions. Harnessing the intellect and energy of our campus towards those ends is an exciting proposition. It can as easily happen here as anywhere.

Please let me know if there is anything I can do for you.

All the best.

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-----Original Message-----
From: [redacted]
Sent: Wednesday, July 08, 2015 10:29 PM
To: Gardial, Sarah
Subject: Thanks!

Sarah,

Thanks for dropping by during my discussion with the UIHC leadership team. Their accomplishments are impressive. However, as you well know they can't take a "victory lap" just yet as there is still much left to do.

Here's a thought ... Given all the turmoil in the healthcare sector these days perhaps a couple of your business school colleagues should write a few cases/articles on UIHC's journey. Not only would these cases help educate leaders at other healthcare organizations but it might also assist Jean in more formally documenting what the UIHC team learned along the way.

Finally and most importantly I appreciated your candor at lunch concerning the faculty's readiness and eagerness to take UI to the next level of excellence. Such an atmosphere should make it easy to recruit a great leader. In far too many universities there seems to be an unnecessary and futile battle between the faculty and the administration. It's refreshing to see a much healthier environment at UI!

All the best and please let me know if I can ever assist in any way.

Bruce

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