

*Governing Iowa's public  
universities and special schools*

University of Iowa  
Iowa State University  
University of Northern Iowa  
Iowa School for the Deaf  
Iowa Braille and Sight Saving School  
Lakeside Laboratory Regents Resource Center  
Northwest Iowa Regents Resource Center  
Quad-Cities Graduate Center  
Southwest Iowa Regents Resource Center



**BOARD OF  
REGENTS**  
STATE OF IOWA

Bruce Rastetter, President, *Alden*  
Katie Mulholland, President Pro Tem, *Marion*  
Mary Vermeer Andringa, *Pella*  
Sherry Bates, *Scranton*  
Patricia Cownie, *Des Moines*  
Milt Dakovich, *Waterloo*  
Rachael Johnson, *Sioux City*  
Larry McKibben, *Marshalltown*  
Subhash Sahai, *Webster City*

Robert Donley, Executive Director

To: Dr. Jean Robillard  
Steven Leafh  
William Ruud

From: Patrice Sayre

Subject: Huron Consulting Group

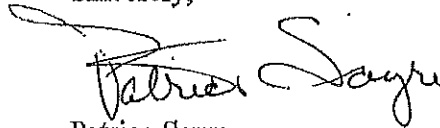
Date: October 7, 2015

The Board Office has received an invoice from Huron Consulting Group, Tax ID #01-0666114, in regard to the TIBR Study – Sourcing and Procurement. The Invoice covers professional services rendered for the time period through September 30, 2015. Following are the amounts due to Huron by each of your Universities:

University of Iowa	\$ 30,864.90
Iowa State University	30,864.90
University of Northern Iowa	<u>6,858.86</u>
Total	\$ 68,588.66

ISU please transfer the money into the proper account. SUI and UNI please make your check payable to Iowa State University and send to the attention of Kathy Dobbs, Controller, 3607 ASR Room 1635, Ames, Iowa 50011-3607.

Sincerely,

  
Patrice Sayre

css/huron16d



Invoice Date: 10/05/15

Invoice No.: 1064630

Engagement No.: 06370-002

Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

**DUE UPON RECEIPT**

**STRICTLY CONFIDENTIAL**

*For Professional Services Rendered Through September 30, 2015:*

Total Fees.....	\$ 64,040.00
Total Expenses.....	\$ 4,548.66
Total Amount Due: .....	\$ 68,588.66

To ensure proper credit please  
refer to invoice number 1064630

Huron Consulting Group, Inc. TIN # 01-0666114

**REMITTANCE COPY**

19 OK to pay per  
Mark Braun

Travel expenses  
substantiated by R. Sayon

Payment by check:  
Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

All electronic payments:



For electronic payment, kindly send remittance detail via email to: [REDACTED]  
Include invoice number to ensure proper credit



October 5, 2015

Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

Engagement No.: 06370-002

Re: Sourcing Implementation and Procurement Transformation Plan

Dear Mr. Braun:

Enclosed please find our billing for professional services rendered in the above-referenced project. This billing contains the fees and expenses incurred through September 30, 2015.

Please return the remittance copy with your payment to:

Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

If you have any questions on the enclosed billing or any aspect of the engagement, please do not hesitate to contact me.

Sincerely,

A handwritten signature in black ink, appearing to read "Derek Smith".

Derek Smith  
Managing Director



Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

STRICTLY CONFIDENTIAL

DUE UPON RECEIPT  
INVOICE #: 1064630  
JOB NUMBER: 06370-002  
TAX ID#: 01-0666114

Total Fees	\$ 64,040.00
Total Expenses	\$ 4,548.66
<b>TOTAL AMOUNT DUE</b>	<b>\$ <u>68,588.66</u></b>

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Subhash Sahai, *Webster City*

Robert Donley, Executive Director

To: Dr. Jean Robillard  
Steven Leath  
William Ruud

From: Patrice Sayre

Subject: Huron Consulting Group

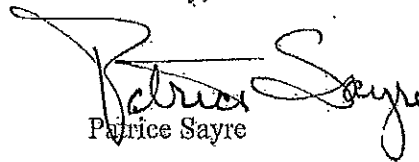
Date: September 18, 2015

The Board Office has received an invoice from Huron Consulting Group, Tax ID #01-0666114, in regard to the TIER Study – Sourcing and Procurement. The invoice covers professional services rendered for the time period through August 31, 2015. Following are the amounts due to Huron by each of your Universities:

University of Iowa	\$ 9,524.25
Iowa State University	9,524.25
University of Northern Iowa	2,116.50
Total	\$ 21,165.00

ISU please transfer the money into the proper account. SUI and UNI please make your check payable to Iowa State University and send to the attention of Kathy Dobbs, Controller, 3607 ASR Room 1635, Ames, Iowa 50011-3607.

Sincerely,

  
Patrice Sayre

css/huron16c



Invoice Date: 09/09/15

Invoice No.: 1063005

Engagement No.: 06370-002

Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

**DUE UPON RECEIPT**

**STRICTLY CONFIDENTIAL**

*For Professional Services Rendered Through August 31, 2015:*

Total Fees ..... \$ 21,165.00

Total Amount Due: ..... \$ 21,165.00

To ensure proper credit please  
refer to invoice number 1063005

Huron Consulting Group, Inc. TIN # 01-0666114


**REMITTANCE COPY**

9/18 - OK to pay per  
Mark Braun

Payment by check:  
Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

All electronic payments:



For electronic payment, kindly send remittance detail via email to:   
Include invoice number to ensure proper credit



Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

STRICTLY CONFIDENTIAL

DUE UPON RECEIPT  
INVOICE #: 1063005  
JOB NUMBER: 06370-002  
TAX ID#: 01-0666114

Total Fees

\$ 21,165.00

TOTAL AMOUNT DUE

\$ 21,165.00



September 9, 2015

Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

Engagement No.: 06370-002

Re: Sourcing Implementation and Procurement Transformation Plan

Dear Mr. Braun:

Enclosed please find our billing for professional services rendered in the above-referenced project. This billing contains the fees incurred through August 31, 2015.

Please return the remittance copy with your payment to:

Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

If you have any questions on the enclosed billing or any aspect of the engagement, please do not hesitate to contact me.

Very truly yours,

A handwritten signature in black ink, appearing to read "Derek Smith", written over a horizontal line.

Derek Smith  
Managing Director



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Milt Dakovich, *Waterloo*  
Rachael Johnson, *Sioux City*  
Larry McKibben, *Marshalltown*  
Subhash Sahai, *Webster City*

Robert Donley, Executive Director

To: Dr. Jean Robillard  
Steven Leath  
William Ruud

From: Patrice Sayre

Subject: Huron Consulting Group

Date: August 11, 2015

The Board Office has received an invoice from Huron Consulting Group, Tax ID #01-0666114, in regard to the TIER Study – Sourcing and Procurement. The Invoice covers expenses rendered for the time period through July 31, 2015. Following are the amounts due to Huron by each of your Universities:

University of Iowa	\$ 861.05
Iowa State University	861.05
University of Northern Iowa	<u>191.34</u>
Total	\$ 1,913.44

ISU please transfer the money into the proper account. SUI and UNI please make your check payable to Iowa State University and send to the attention of Kathy Dobbs, Controller, 3607 ASR Room 1635, Ames, Iowa 50011-3607.

Sincerely,

Patrice Sayre

css/huron16b



STRICTLY CONFIDENTIAL

DUE UPON RECEIPT  
INVOICE #: 1060745  
JOB NUMBER: 06370-001  
TAX ID#: 01-0666114

**EXPENSE SUMMARY**

Cost Type	Amount
Airfare and Rail	\$ 1,299.25
Ground Transportation	\$ 62.68
Hotel/Lodging	\$ 313.50
Mileage	\$ 17.25
Parking & Tolls	\$ 18.00
Per Diem	\$ 154.00
Rental Car	\$ 58.76
Total Expenses	\$ 1,923.44

Total Expenses

TOTAL AMOUNT DUE

\$ 1,923.44  
<10> Adjust  
Per Diem  
\$ ~~1,923.44~~  
\$ 1913.44

8/10 - O.K. to Pay per MARK BRAUN  
Travel Expenses substantiated - P. Sayre



Invoice Date: 08/06/15

Invoice No.: 1060745

Engagement No.: 06370-001

Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

DUE UPON RECEIPT

STRICTLY CONFIDENTIAL

*For Expenses Incurred Through July 31, 2015:*

Total Expenses ..... \$ 1,923.44

Total Amount Due: ..... \$ 1,923.44  
\$1,913.44

To ensure proper credit please  
refer to invoice number 1060745

Huron Consulting Group, Inc. TIN # 01-0666114

**REMITTANCE COPY**

Payment by check:  
Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

All electronic payments:

For electronic payment, kindly send remittance detail via email to: [REDACTED]  
Include invoice number to ensure proper credit



August 6, 2015

Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

Engagement No.: 06370-001

Re: Procurement Assessment and Sourcing Business Cases

Dear Mr. Braun:

Enclosed please find our billing for professional services rendered in the above-referenced project. This billing contains the expenses incurred through July 31, 2015 for Kelli Fager's and Derek Smith's trip to Iowa State University in July.

Please return the remittance copy with your payment to:

Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

If you have any questions on the enclosed billing or any aspect of the engagement, please do not hesitate to contact me.

Very truly yours,

A handwritten signature in dark ink, appearing to read "Derek Smith", written over a horizontal line.

Derek Smith  
Managing Director

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Rachael Johnson, *Sioux City*  
Larry McKibben, *Marshalltown*  
Subhash Sahai, *Webster City*

Robert Donley, Executive Director

To: Sally Mason  
Steven Leath  
William Rued

From: Patrice Sayre

Subject: Huron Consulting Group

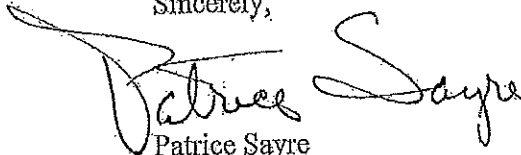
Date: July 30, 2015

The Board Office has received an invoice from Huron Consulting Group, Tax ID #01-0666114, in regard to the TIER Study – Sourcing and Procurement. The invoice covers professional services and expenses rendered for the time period through June 30, 2015. Following are the amounts due to Huron by each of your Universities:

University of Iowa	\$ 13,308.58
Iowa State University	13,308.58
University of Northern Iowa	<u>2,957.47</u>
Total	\$ 29,574.63

ISU please transfer the money into the proper account. SUI and UNI please make your check payable to Iowa State University and send to the attention of Kathy Dobbs, Controller, 3607 ASR Room 1635, Ames, Iowa 50011-3607.

Sincerely,

  
Patrice Sayre

css/huron16a



Invoice Date: 07/07/15  
Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

Invoice No.: 1058891

Engagement No.: 06370-001

DUE UPON RECEIPT

STRICTLY CONFIDENTIAL

*For Professional Services Rendered Through June 30, 2015:*

Total Fees.....	\$ 29,320.00
Total Expenses.....	\$ 254.63
Total Amount Due: .....	\$ 29,574.63

To ensure proper credit please  
refer to invoice number 1058891

Huron Consulting Group, Inc. TIN # 01-0666114

**REMITTANCE COPY**

7/29/15

OK to pay per  
Mark Braun

Receipts substantiate  
T. Sayre

Payment by check:  
Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

All electronic payments:



For electronic payment, kindly send remittance detail via email to: [REDACTED]  
Include invoice number to ensure proper credit



STRICTLY CONFIDENTIAL

DUE UPON RECEIPT  
INVOICE #: 1058891  
JOB NUMBER: 06370-001  
TAX ID#: 01-0666114

Total Fees	\$	29,320.00
Total Expenses	\$	254.63
<b>TOTAL AMOUNT DUE</b>	\$	<u><u>29,574.63</u></u>



July 7, 2015

Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

Engagement No.: 06370-001

Re: Procurement Assessment and Sourcing Business Cases

Dear Mr. Braun:

Enclosed please find our billing for professional services rendered in the above-referenced project. This billing contains the fees and expenses incurred through June 30, 2015.

Please return the remittance copy with your payment to:

Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

If you have any questions on the enclosed billing or any aspect of the engagement, please do not hesitate to contact me.

Very truly yours,

A handwritten signature in dark ink, appearing to read "Derek Smith".

Derek Smith  
Managing Director



Date	Name	Description	Amount Billed	Receipts Needed	Receipts Provided	Comment / Notes
05/27/2015	Fager, Kelli	Ground Transportation	\$42.06	Yes	Yes	
05/27/2015	Fager, Kelli	Rental Car	\$46.71	Yes	Yes	
05/27/2015	Fager, Kelli	Hotel/Lodging	\$166.88	Yes	Yes	
06/05/2015	Parel, Joe	Rental Car	\$22.79	Yes	Yes	Earlier expense forgotten to charge in
06/08/2015	Parel, Joe	Parking & Tolls	(\$23.81)			Parking & Toll charges incorrectly applied on 3/18
		Total:	\$254.63			

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Northwest Iowa Regents Resource Center  
Quad-Cities Graduate Center  
Southwest Iowa Regents Resource Center



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Patricia Cownie, Des Moines  
Milt Dakovich, Waterloo  
Rachael Johnson, Sioux City  
Larry McKibben, Marshalltown  
Subhash Sahai, Webster City

Robert Donley, Executive Director

To: Sally Mason  
Steven Leath  
William Ruud

From: Patrice Sayre

Subject: Huron Consulting Group

Date: June 18, 2015

The Board Office has received an invoice from Huron Consulting Group, Tax ID #01-0666114, in regard to the TIER Study – Sourcing and Procurement. The Invoice covers professional services and expenses rendered for the time period through May 31, 2015. Following are the amounts due to Huron by each of your Universities:

University of Iowa	\$ 49,534.00
Iowa State University	49,534.00
University of Northern Iowa	<u>11,007.55</u>
Total	\$110,075.55

Please make you check payable to Huron Consulting Group and send to the attention of Chris Schnell in our office. Thank you for your assistance:

Sincerely,

Patrice Sayre

css/huron15d

HURON Invoices submitted 6-18-2015

Invoice #	Dated	Amount	Type
1051444	3/6/2015	\$ 10,118.00	Travel
1053237	4/7/2015	\$ 5,872.08	Travel
1057262	6/9/2015	\$ 88,165.00	Fees
"	"	\$ 5,920.47	Travel
TOTAL		\$ 110,075.55	



Invoice Date: 06/09/15  
Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

Invoice No.: 1057262

Engagement No.: 06370-001

**DUE UPON RECEIPT**

**STRICTLY CONFIDENTIAL**

*For Professional Services Rendered Through May 31, 2015:*

Total Fees.....	\$ 88,165.00
Total Expenses.....	\$ 5,920.47
Total Amount Due: .....	\$ 94,085.47

To ensure proper credit please  
refer to invoice number 1057262

Huron Consulting Group, Inc. TIN # 01-0666114

**REMITTANCE COPY**

OK to Pay per  
M. Braun -  
Travel expenses  
supported - R. Sayre

Payment by check:  
Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

All electronic payments:



For electronic payment, kindly send remittance detail via email to: [REDACTED]  
Include invoice number to ensure proper credit



June 9, 2015

Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

Engagement No.: 06370-001

Re: Procurement Assessment and Sourcing Business Cases

Dear Mr. Braun:

Enclosed please find our billing for professional services rendered in the above-referenced project. This billing contains the fees and expenses incurred through May 31, 2015.

Please return the remittance copy with your payment to:

Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

If you have any questions on the enclosed billing or any aspect of the engagement, please do not hesitate to contact me.

Very truly yours,

A handwritten signature in dark ink, appearing to read "Derek Smith", written over a faint, illegible stamp.

Derek Smith  
Managing Director



**STRICTLY CONFIDENTIAL**

**DUE UPON RECEIPT**  
**INVOICE #: 1057262**  
**JOB NUMBER: 06370-001**  
**TAX ID#: 01-0666114**

**EXPENSE SUMMARY**

Cost Type	Amount
Airfare and Rail	\$ 2,903.77
Ground Transportation	\$ 321.33
Hotel/Lodging	\$ 1,810.64
Mileage	\$ 51.75
Parking & Tolls	\$ 54.72
Per Diem	\$ 467.00
Rental Car	\$ 311.26
Total Expenses	\$ 5,920.47

Total Fees	\$ 88,165.00
Total Expenses	\$ 5,920.47
<b>TOTAL AMOUNT DUE</b>	<b>\$ <u>94,085.47</u></b>



STRICTLY CONFIDENTIAL

DUE UPON RECEIPT  
INVOICE #: 1053237  
JOB NUMBER: 06370-001  
TAX ID#: 01-0666114

**EXPENSE SUMMARY**

Cost Type	Amount
Airfare and Rail	\$ 2,153.06
Ground Transportation	\$ 208.51
Hotel/Lodging	\$ 2,241.92
Mileage	\$ 34.50
Parking & Tolls	\$ 54.81
Per Diem	\$ 672.00
Rental Car	\$ 507.28
Total Expenses	\$ 5,872.08

~~Total Fees~~

Total Expenses

**TOTAL AMOUNT DUE**

\$ ~~108,205.00~~ PAID  
\$ 5,872.08  
\$ ~~114,077.08~~

Travel expenses reconciled  
OK to pay - F. Sayre  
\$ 5,872.08



Invoice Date: 04/07/15  
Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

Invoice No.: 1053237

Engagement No.: 06370-001

**DUE UPON RECEIPT**

**STRICTLY CONFIDENTIAL**

*For Professional Services Rendered Through March 31, 2015:*

Total Fees.....	\$ 108,205.00
Total Expenses.....	\$ 5,872.08
Total Amount Due: .....	\$ <u>114,077.08</u>

To ensure proper credit please  
refer to invoice number 1053237


Huron Consulting Group, Inc. TIN # 01-0666114

**REMITTANCE COPY**

Payment by check:  
Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

All electronic payments:



For electronic payment, kindly send remittance detail via email to:   
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STRICTLY CONFIDENTIAL

DUE UPON RECEIPT  
INVOICE #: 1051444  
JOB NUMBER: 06370-001  
TAX ID#: 01-0666114

**EXPENSE SUMMARY**

Cost Type	Amount
Airfare and Rail	\$ 4,310.24
Ground Transportation	\$ 267.28
Hotel/Lodging	\$ 3,683.53
Mileage	\$ 34.50
Parking & Tolls	\$ 59.40
Per Diem	\$ 972.00
Rental Car	\$ 768.26
Total Expenses	\$ 10,095.21

Total Fees

~~\$ 67,110.00~~

PAID

Total Expenses

\$ - 10,095.21

See below

**TOTAL AMOUNT DUE**

\$ 77,205.21

Travel Expenses Adjusted \$ 10,118.00\*

OK to pay - travel expenses  
reconciled P. Sayre

Receipt provided for Fuel - 22.79 J. Patel



Invoice Date: 03/06/15  
Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

Invoice No.: 1051444

Engagement No.: 06370-001

**DUE UPON RECEIPT**

**STRICTLY CONFIDENTIAL**

*For Professional Services Rendered Through February 28, 2015:*

Total Fees.....	\$ <del>67,110.00</del>
Total Expenses.....	\$ <u>10,095.21</u> + 22.79
Total Amount Due: .....	\$ <u><u>77,205.21</u></u>

10118.00

To ensure proper credit please  
refer to invoice number 1051444


Huron Consulting Group, Inc. TIN # 01-0666114

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P.O. Box 71223  
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All electronic payments:



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Milt Dakovich, *Walterloo*  
Rachael Johnson, *Sioux City*  
Larry McKibben, *Marshalltown*  
Subhash Sahai, *Webster City*

Robert Donley, Executive Director

To: Sally Mason  
Steven Leath  
William Ruud

From: Patrice Sayre

Subject: Huron Consulting Group

Date: May 11, 2015

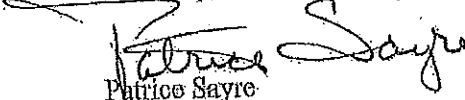
The Board Office has received an invoice from Huron Consulting Group, Tax ID #01-0666114, in regard to the TIBR Study – Sourcing and Procurement. The invoice covers professional services rendered for the time period through April 30, 2015. Following are the amounts due to Huron by each of your Universities:

University of Iowa	\$ 43,950.07
Iowa State University	43,950.07
University of Northern Iowa	<u>9,766.69</u>
Total	\$ 97,666.83

ISU please transfer the money into the proper account. SUI and UNI Please make you check payable to Iowa State University and send to the attention of Kathy Dobbs, Controller, 3607 ASR Room 1635, Ames Iowa 50011-3607.

Thank you for your assistance.

Sincerely,

  
Patrice Sayre

Css:huron15c



May 7, 2015

Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

Engagement No.: 06370-001

Re: Procurement Assessment and Sourcing Business Cases

Dear Mr. Braun:

Enclosed please find our billing for professional services rendered in the above-referenced project. This billing contains the fees and expenses incurred through April 30, 2015. I've also attached the requested receipts in a separate document.

Please return the remittance copy with your payment to:

Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

If you have any questions on the enclosed billing or any aspect of the engagement, please do not hesitate to contact me.

Sincerely,

A handwritten signature in dark ink, appearing to read "Derek Smith", written over a horizontal line.

Derek Smith  
Managing Director



Invoice Date: 05/07/15  
Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

Invoice No.: 1055173

Engagement No.: 06370-001

DUE UPON RECEIPT

STRICTLY CONFIDENTIAL

*For Professional Services Rendered Through April 30, 2015:*

Total Fees.....	\$ 92,200.00
Total Expenses.....	\$ 5,466.83
Total Amount Due: .....	\$ 97,666.83

To ensure proper credit please  
refer to invoice number 1055173


Huron Consulting Group, Inc. TIN # 01-0666114

**REMITTANCE COPY.**

Payment by check:  
Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

All electronic payments:



For electronic payment, kindly send remittance detail via email to:   
Include invoice number to ensure proper credit

OK to pay per  
Mark Braun



STRICTLY CONFIDENTIAL

DUE UPON RECEIPT  
INVOICE #: 1055173  
JOB NUMBER: 06370-001  
TAX ID#: 01-0666114

### EXPENSE SUMMARY

Cost Type	Amount
Airfare and Rail	\$ 3,620.73
Ground Transportation	\$ 275.19
Hotel/Lodging	\$ 1,188.45
Mileage	\$ 17.25
Parking & Tolls	\$ 19.14
Per Diem	\$ 260.00
Rental Car	\$ 86.07
Total Expenses	\$ 5,466.83

Total Fees \$ 92,200.00

Total Expenses \$ 5,466.83

**TOTAL AMOUNT DUE**

\$ 97,666.83

OK to Pay. per Mark Brown

*Governing Iowa's public  
universities and special schools*

University of Iowa  
Iowa State University  
University of Northern Iowa  
Iowa School for the Deaf  
Iowa Braille and Sight Saving School  
Lakeside Laboratory Regents Resource Center  
Northwest Iowa Regents Resource Center  
Quad-Cities Graduate Center  
Southwest Iowa Regents Resource Center



**BOARD OF  
REGENTS**  
STATE OF IOWA

Bruce L. Rastetter, President, *Alden*  
Katie S. Mulholland, President Pro Tem, *Marion*  
Sherry Bates, *Scranton*  
Milt J. Dakovich, *Waterloo*  
Robert N. Downer, *Iowa City*  
Ruth R. Harkin, *Cumming*  
Larry E. McKibben, *Marshalltown*  
Subhash C. Sahai, *Webster City*  
Hannah M. Walsh, *Spirit Lake*

Robert Donley, Executive Director

To: Sally Mason  
Steven Leath  
William Ruud

From: Patrice Sayre

Subject: Huron Consulting Group

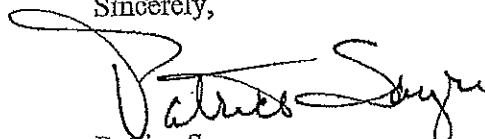
Date: April 10, 2015

The Board Office has received an invoice from Huron Consulting Group, Tax ID #01-0666114, in regard to the TIER Study – Sourcing and Procurement. The Invoice covers professional services rendered for the time period through March 31, 2015. Following are the amounts due to Huron by each of your Universities:

University of Iowa	\$ 48,692.25
Iowa State University	48,692.25
University of Northern Iowa	<u>10,820.50</u>
Total	\$108,205.00

Please make you check payable to Huron Consulting Group and send to the attention of Chris Schnell in our office. Thank you for your assistance.

Sincerely,

  
Patrice Sayre

css/huron15b



Invoice Date: 04/07/15

Invoice No.: 1053237

Engagement No.: 06370-001

Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

**DUE UPON RECEIPT**

**STRICTLY CONFIDENTIAL**

*For Professional Services Rendered Through March 31, 2015:*

Total Fees..... \$ 108,205.00

Total Expenses..... \$ ~~5,872.08~~

Total Amount Due: ..... \$ ~~114,077.08~~

\$ 108,205.00

To ensure proper credit please  
refer to invoice number 1053237

Huron Consulting Group, Inc. TIN # 01-0666114

**REMITTANCE COPY**

OK to pay for  
MARK BRAUN  
4-9-2015  
T

Payment by check:  
Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

All electronic payments:

Bill universities  
4/5/45/10

For electronic payment, kindly send remittance detail via email to: [REDACTED]  
Include invoice number to ensure proper credit





April 7, 2015

Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

Engagement No.: 06370-001

Re: Procurement Assessment and Sourcing Business Cases

Dear Mr. Braun:

Enclosed please find our billing for professional services rendered in the above-referenced project. This billing contains the fees and expenses incurred through March 31, 2015. I've also attached the requested receipts in a separate document

Please return the remittance copy with your payment to:

Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

If you have any questions on the enclosed billing or any aspect of the engagement, please do not hesitate to contact me.

Sincerely

A handwritten signature in dark ink, appearing to read "Derek Smith", written over a horizontal line.

Derek Smith  
Managing Director

*Governing Iowa's public  
universities and special schools*

University of Iowa  
Iowa State University  
University of Northern Iowa  
Iowa School for the Deaf  
Iowa Braille and Sight Saving School  
Lakeside Laboratory Regents Resource Center  
Northwest Iowa Regents Resource Center  
Quad-Cities Graduate Center  
Southwest Iowa Regents Resource Center



**BOARD OF  
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**STATE OF IOWA**

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Sherry Bales, *Scranton*  
Milt J. Dakovich, *Waterloo*  
Robert N. Downer, *Iowa City*  
Ruth R. Harkin, *Cumming*  
Larry E. McKibben, *Marshalltown*  
Subhash C. Sahai, *Webster City*  
Hannah M. Walsh, *Split Lake*  
  
Robert Donley, Executive Director

To: Sally Mason  
Steven Leath  
William Ruud

From: Patrice Sayre

Subject: Huron Consulting Group

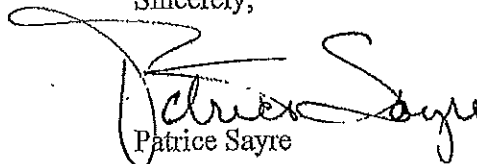
Date: March 20, 2015

The Board Office has received an invoice from Huron Consulting Group, Tax ID #01-0666114, in regard to the TIER Study – Sourcing and Procurement. The Invoice covers professional services rendered for the time period through February 28, 2015. Following are the amounts due to Huron by each of your Universities:

University of Iowa	\$ 30,199.50
Iowa State University	30,199.50
University of Northern Iowa	<u>6,711.00</u>
Total	\$ 67,110.00

Please make your check payable to Huron Consulting Group and send to the attention of Chris Schnell at our office. Thank you for your assistance.

Sincerely,



Patrice Sayre

css/huron15a



Invoice Date: 03/06/15  
Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

Invoice No.: 1051444

Engagement No.: 06370-001

**DUE UPON RECEIPT**

**STRICTLY CONFIDENTIAL**

*For Professional Services Rendered Through February 28, 2015:*

Total Fees.....

\$ 67,110.00

Total Expenses.....

\$ ~~10,095.21~~

Total Amount Due: .....

\$ ~~57,014.80~~

OK to Pay per MARK BRAUN - P. Sayre

To ensure proper credit please  
refer to invoice number 1051444

Huron Consulting Group, Inc. TIN # 01-0666114

**/REMITTANCE COPY**

Payment by check:  
Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

All electronic payments:



For electronic payment, kindly send remittance detail via email to: [REDACTED]  
Include invoice number to ensure proper credit



April 7, 2015

Mark Braun  
Iowa Board of Regents  
11260 Aurora Avenue  
Urbandale, IA 50322

Engagement No.: 06370-001

Re: Procurement Assessment and Sourcing Business Cases

Dear Mr. Braun:

Enclosed please find our billing for professional services rendered in the above-referenced project. This billing contains the fees and expenses incurred through March 31, 2015. I've also attached the requested receipts in a separate document

Please return the remittance copy with your payment to:

Huron Consulting Services LLC  
P.O. Box 71223  
Chicago, IL 60694-1223

If you have any questions on the enclosed billing or any aspect of the engagement, please do not hesitate to contact me.

Sincerely

A handwritten signature in dark ink, appearing to read "Derek Smith", written over a faint, illegible stamp.

Derek Smith  
Managing Director



STRICTLY CONFIDENTIAL

DUE UPON RECEIPT  
INVOICE #: 1051444  
JOB NUMBER: 06370-001  
TAX ID#: 01-0666114

**EXPENSE SUMMARY**

Cost Type	Amount
Airfare and Rail	\$ 4,310.24
Ground Transportation	\$ 267.28
Hotel/Lodging	\$ 3,683.53
Mileage	\$ 34.50
Parking & Tolls	\$ 59.40
Per Diem	\$ 972.00
Rental Car	\$ 768.26
Total Expenses	\$ 10,095.21

Total Fees

\$ 67,110.00

~~Total Expenses~~

~~\$ 10,095.21~~

TOTAL AMOUNT DUE

\$ 77,205.21

OK to pay Contract Fees - 67,110.00  
per MARK BRAUN -

*P. Sayre*